

# Answer key

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## Chapter 1

### Vocabulary Warm-up

1. immense: i
2. vent: e
3. reinforce: d
4. feud: f
5. startling: g
6. revere: a
7. mediate: b
8. plague: c
9. colossus: h

#### A.

	T	F
1.		×
2.	×	
3.		×
4.		×

#### B.

1. He lock himself away in a house on Calle de La Loma in Mexico City.
2. War of a Thousand Days
3. more than 30
4. with the FARC guerrillas
5. 1982
6. his maternal grandparents
7. Kafka, Faulkner, Woolf and Hemingway. His strongest influence, though, remained his grandmother
8. Love in the Time of Cholera

#### C

1. B
2. C
3. A
4. A
5. B

## D.

1. We watched an **interminable** documentary on rice production.
2. It was very hot inside the car, and I felt as though I was **suffocating**.
3. Entertainment **colossus** MCA Inc. was purchased for \$6.6 billion.
4. But a moment later, the **shroud** reappears, driven together by the churning of a deep distributed mob.
5. Iris was **discoursing** with animation, her hands describing sweeping patterns in the air, her whole attention focused on her subject.
6. Every time he **inhaled**, his lungs made an awful wheezing sound.
7. The doors opened and people began to **emerge into** the street.
8. Statues of angels, Madonnas, saints and saviors cram the skyline, creating a **surreal** panoply of agony and ecstasy.
9. But the approach itself is never questioned, so the abuses simply resurface later in a new **guise**.
10. I'll confess that Echo Chambers has a **soft spot** for sports.
11. It was such a jolly little lighthouse, white, and standing at the very end of a **promontory**.
12. "We're out of gas, so I guess you'll have to walk home," he said, giving me a **deadpan** expression.
13. "Kimberly Ann" a primal client, rendered a series of stream of consciousness paintings of her **intrauterine** traumas.
14. Decisions are frequently delayed in the **labyrinth** of Whitehall committees.
15. Some **insomniacs** sleep best with two twin mattresses placed atop a king-size frame.

## Chapter 2

### Vocabulary Warm-up

1. accumulate            h
2. boost                c
3. idle rich             g
4. provoke             e
5. hostility            f
6. pace                 a
7. appropriation      k
8. counteract         b
9. unduly             d
10. inequality        i

#### A.

a) Who is Piketty?

He is a French economist, who wrote the bestseller, *Capital in the Twenty-First Century*.

b) What is his book about?

It is a clear and thorough analysis of one of the foremost economic concerns of the day.

c) What has made his book so controversial?

It is controversial because of number of reasons like being criticized for its contents and being very popular.

#### B.

1. D (at the book's "medieval hostility to the notion that financial capital earns a return".)
2. B (Clive Crook, a columnist at Bloomberg (and former deputy editor of *The Economist*), asks whether the levels of future inequality the book predicts are really as "terrifying" as Mr Piketty claims.)
3. C (fails to take account of the variation, across time and investments, in the returns to wealth.)
4. E (that the same excessive pessimism about economies' capacity for growth that sank Marx's **prophecies** would also undermine Mr Piketty's.)
5. F (argue that his recommendations are motivated by ideology more than economics.)

#### C

1. To provide pros and cons of the book of “Capital in the Twenty-First Century”

2. there are four categories of criticism as follows:

- a) His tone and antipathy to markets
- b) Book’s economics ignores principles of economics and it has a problem of definitions.
- c) Mr Piketty overstates the extent to which the future is likely to resemble the past.
- d) It provides politically impossible solutions

3. Wealth generally grows faster than the economy (wealth accumulates faster than economic growth)

4. He uses 19th-century literature to illustrate many of his points

5. Riskier ventures are more lucrative than safer bets like government bonds.

6. Wealth globally has enjoyed a typical pre-tax return of between 4% and 5% a year—considerably faster than average economic growth.

7. By technology, which could lead to new ways of substituting machines for people.

8. The book’s final section, on how policy should respond to rising inequality

9. He believes that growing inequality leads to instability.

## D.

1. I still haven't really settled to it because my nerves have gone all **wonky** being in the house.
2. The average selling price for flats in the area was **reckoned** to be around £200,000..
3. She carried with her the values of the eastern seaboard, sought to **perpetuate** them, and succeeded
4. The government introduced measures to **prop up** the stock market.
5. There was a **mass** of people around the club entrance.
6. She **glossed over** the details of her divorce.
7. Without a telescope, the comet will look like a fuzzy **blob**.
8. Cook for two minutes until soft but do not cook **mushily**.
9. “There’s no way you can **disguise** that southern accent.
10. He seems **blithely** unaware of how much anger he’s caused.
11. Marriage and children are the **bedrock** of family life.
12. That coterie would also act, as they did for the 1991 event, very much as a think tank.
13. Mattel would not disclose its investment in the new **venture**.

14. A big reason why **retailers** file for bankruptcy is their inability to get credit.
15. There are fears that political **instability** in the region will lead to civil war.

## Chapter 3

### Vocabulary Warm-up

1. **Altitude** f
2. **Survivor** a
3. **Bitter** b
4. **Precipice** h
5. **Pessimistic** g
6. **Rally** d
7. **Avalanche** c
8. **Porters** e

#### A.

a) Where do you think these stories originally appeared? In newspaper and magazine.

b) Where does the first story take place?

The first story took place in Nepal.

c) What is the second text about?

It is about women's difficulty in climbing the ladder of success in their profession.

#### B.

Text I

1. 16
2. Porters and guides
3. 5800 meters

4. up to \$90,000 a time (\$10,000 of which goes to the Nepali government

5. \$15,000

Text II

1. 5%

2. 11%

3. 35%

4. She was expelled from HP Company in 2005.

5. She is a boss in IBM.

#### C

Text I

1. A people of Tibetan origin, Nepal's best-known ethnic group. Mountaineering is what makes the Sherpas.

2. Higher fatality rate

3. Because the glacier there has shrunk.

4. It was highest death toll

Text II

1. Because having women as CEO is still unusual.

2. New research is optimistic about the future for Female CEOs.

## D.

1. Melt a **lump** of butter in your frying-pan.
2. The official **death toll** stands at 53.
3. Strong winds and loose rocks made climbing treacherous.
4. The purpose of the **expedition** was to explore the North American coastline.
5. Thousands of people blocked the street, **protesting** against the new legislation.
6. The workers were given 30 days' pay as compensation.
7. The report **underscores** the importance of childhood immunizations.
8. They couldn't **sack** me – I'd done nothing wrong.
9. He was **kicked out** of the golf club.
10. We are not going to do anything **exotic**.
11. Nationally, a disproportionate 48 percent of all foster children are minorities.
12. We are conducting a survey of consumer attitudes towards organic food.
13. This gives the company a competitive advantage over its rivals.
  
14. The proposal was dropped after opposition from civil liberties groups.
  
15. Several witnesses said that Slatter started the brawl.

# Chapter 4

## Vocabulary Warm-up

- |                 |   |
|-----------------|---|
| 1. Moral        | g |
| 2. Dilemma      | e |
| 3. Utilitarian  | f |
| 4. Hypothesize  | h |
| 5. Scenario     | b |
| 6. Rally        | d |
| 7. Ponder       | a |
| 8. Unsuspecting | c |

### A.

- a) S
- b) S
- c) I
- d) S
- e) I
- f) I
- g) S

### B.

- 1. Fat man
- 2. 317
- 3. Native tongue
- 4. No difference
- 5. Intuitive
- 6. implications

### C

- 1. Changing the scenario.
- 2. Dr Costa and his colleagues hypothesizes that, while fluent speakers can form sentences effortlessly, the merely competent must spend more brainpower, and reason much more carefully, when operating in their less-familiar tongue.
- 3. makes slower, more reasoned choices.
- 4. Speaking a foreign language boosts the reasoning system—provided, that is, you don't speak it as well as a native.
- 5. The mind uses two separate cognitive systems—one for quick, intuitive decisions and another that makes slower, more reasoned choices.
- 6. He is a psychologist who was awarded the Nobel prize in economics in 2002 for his work on how people make decisions.
- 7. The explanation seems to lie in the difference between being merely competent in a foreign language and being fluent.
- 8. They are less likely to make the coldly utilitarian calculation.
- 9. To show that trolley problem has attracted a lot of studies.



15. These results seem counter-intuitive.

## D.

1. It is a common **dilemma**: Should you stay where you have friends and family, or take that good job in a far-away city?
2. Although Chicago has fared better than some cities, unemployment remains a problem.
3. On the street, the veterans are cited for loitering, jaywalking, riding the **trolley** without paying.
4. Consequently, is the coefficient of in the equation of the **canonical** form in which is basic?
5. Liberal approaches to modernization are closely linked to economic **globalization**.
6. She **quailed** visibly at the sight of the prison walls.
7. Canals **divert** water from the Truckee River into the lake.
8. It's **reassuring** to know that problems are rare.
9. And the only reason why evolution would bind relationships together is if they served a **utilitarian** purpose.
10. Cross the **footbridge** and follow the steep zig-zag path up to the wall and the ladder stile.
11. He dived **effortlessly** into the turquoise water
12. In other ways the activities of the councils tend to **conflict** with regional policy and weaken its effects.
13. All the evidence points to dreaming being a highly complex **cognitive** activity.
14. It is easy to have an opinion on a **moral** issue like the death penalty for murder.

## Chapter 5

### Vocabulary Warm-up

1. damp squib      d
2. guru            a
3. backlash        f
4. middlebrow     e
5. pabulum        h
6. cult             c
7. shrewd         b
8. happy-clappy   g

#### A.

**The answers may vary but they should include the followings:**

#### Criticism

- a) it is described as the Starbucks of intellectual life
- b) it give the impression that there is no ill in the world that cannot be solved with a laptop and an internet connection.
- c) TED is a recipe for “civilizational disaster”

#### Admiration

- a) it has also discovered hundreds of talents
- b) that TED shrinks big ideas into bite-like chunks

- c) the perfect example of the power of disruptive innovation
- d) TED has become the leading ideas festival of the digital world.
- e) It champions tech solutions to problems
- f) TED has done more to advance the art of lecturing.

#### B.

1. True
2. Not given
3. True
4. Not given
5. False
6. True

#### C

1. It is intended to play with words to refer to the TED, title of the article.
2. it stands for Technology, Education, and Design.
3. twice-yearly
4. On March 17th-21st around 1,200 TEDsters will gather in Vancouver celebrating TED’s 30th birthday.
5. more than 1,700 talks

6. they have been watched nearly 2 billion times.

7. TED has granted licenses to fans to stage TEDx event.

8. TED is the perfect example of the power of disruptive innovation.

9. The BBC rejected an early TED talk on the ground that it was too intellectual.

10. The purpose is to generate buzz.

15. Steve trotted out the same old excuses.

## D.

1. The **buzz** is that Jack is leaving.
2. There is a striking contrast between wealth and poverty.
3. New technology has spawned new business opportunities.
4. The role will allow her to flex her acting muscles.
5. Like his famous namesake, young Washington had a brave, adventurous spirit.
6. The lines were written by an **obscure** English poet named Mordaunt.
7. The city continued to shrink.
8. The congregation knelt to pray.
9. If you believe the fashion pundits, we'll all be wearing pink this year.
10. Thou **shalt** not have a lie-in on Sunday morning?
11. The rent takes a large chunk out of my monthly salary.
12. He's Curator of Prints at the Metropolitan.
13. Start with a **punchy** sentence, get them reading.
14. *They attended a revivalist meeting and became born-again Christians.*

## Chapter 6

### Vocabulary Warm-up

1. **peer-review**                    **h**
2. **anonymously**                **c**
3. **embryos**                    **b**
4. **scrutinize**                **a**
5. **fiddle about with**        **f**
6. **toxin**                    **e**
7. **spot**                    **d**
8. **contaminated**            **g**

#### **A.**

- 1) It reports on two recent studies to emphasize the need to change the process of publishing papers.
- 2) Peer review on the internet.
- 3) The first concerns pluripotent stem cells, the predecessors of every other body cell. The second claim came from cosmology.
- 4) It holds that the early universe underwent a brief burst of faster-than-light expansion.

#### **B.**

1. G
2. I
3. E
4. C

5. H
6. F
7. D
8. B
9. A
10. L
11. M
12. J

#### **C**

- a) T
- b) F
- c) T
- d) F
- e) T
- f) F
- g) F
- h) F
- i) F
- j) T

#### **D.**

1. This “peer review” is supposed to spot mistakes and thus keep the whole process honest.

2. The internet means anyone can appoint himself a peer and criticize work that has entered the public domain.
3. When the embryos are human.
4. By exposing ordinary, non-stem cells to weak acids, physical squeezing and some bacterial toxins.
5. she reportedly agreed to withdraw both papers.
6. The existence of such waves would give strong support for the theory of inflation, which holds that the early universe underwent a brief burst of faster-than-light expansion.
7. It may well have been contaminated by space dust.
13. I always enjoy the restful times of **interstellar** travel.
14. The Blue Mountains like a photograph of **primordial** ocean.
15. She smiled as he squeezed her hand.

## **E.**

1. Inflation is now at over 16%
2. One girl thought the men looked dodgy.
3. But most agreed, too, that the foundations of the show were **shaky**
4. I get really **finicky** and picky.
5. The new BMW has a more powerful engine than its predecessor.
6. The rooms are all scrubbed out once a week.
7. He was fired for serious misconduct.
8. The second main source of internal energy is heat from **gravitational** separation.
9. Their stories were taped and transcribed verbatim.
10. A series of events for teachers and students will culminate in a Shakespeare festival next year.
11. The document is purported to be 300 years old.
12. He was given a rapturous welcome.

## Chapter 7

### Vocabulary Warm-up

1. worse off f
2. nil g
3. yield b
4. return e
5. duly c
6. roughly h
7. discern a
8. churn out d

#### **A.**

- a) F
- b) O
- c) F
- d) F
- e) F
- f) O
- g) F
- h) O

#### **B.**

1. C
2. B
3. A

#### **C**

- 1) a university degree pays handsomely
- 2) far below average
- 3) The gap between average pay for university graduates and those with secondary-school degrees is commonly called the “college wage premium”.
- 4) Older American workers are much better educated than their peers elsewhere in the rich world, according to data from the OECD
- 5) they became “saturated ” with new graduates.
- 6) American graduates earned 77% more a year than those who completed secondary school
- 7) the rising premium on a college education.
- 8) the share of American graduates taking out student loans rose by 25 percentage points and average debt per borrower doubled.
- 9) 30-year return on a bachelor’s degree is around \$2m
- 10) It was virtually nil

## D.

1. Customers are willing to pay handsomely for anti-ageing cosmetic products.
2. A third of accidental deaths occur in the home.
3. It was a big gamble for her to leave the band and go solo.
4. But the women of Zurich **donned** armor, marched to the Linden of and manned the battlements..
5. Her determination to take revenge slowly melted away.
6. And for two days officials from the General Council discussed with the Government the possibility of extending the **subsidy**.
7. These drugs diminish blood flow to the brain.
8. Unfortunately, when you write, your thoughts **bounce** around the page in a similar fashion.
9. His political future hinges on the outcome of this election.
10. Her academic credentials include an MA and a PhD.
11. We reckon that sitting in traffic jams costs us around \$9 billion a year in lost output.
12. She's been churning out novels for 20 years.
13. It boils down to a question of priorities.
14. Cover with a layer of sand and level it off.
15. Neither can they raise **premiums** if an existing customer takes a test which proves to be positive.

## Chapter 8

### Vocabulary Warm-up

- |                      |   |   |
|----------------------|---|---|
| 1. Succumb           | f |   |
| 2. Vulnerable        |   | h |
| 3. Absolute          | i |   |
| 4. burden            | c |   |
| 5. blinking          | g |   |
| 6. despair           | e |   |
| 7. latter            |   | j |
| 8. Assisted suicided |   |   |
| 9. Pneumonia         |   | b |
| 10. handful          |   | a |

#### **A.**

##### **For**

- a) Some would like to die peacefully
- b) the views of one religion should not be imposed on everybody

##### **Against**

- a) Many people object on moral or religious grounds.
- b) some doctors say that it conflicts with their oath to “do no harm”
- c) Helpless people may feel pressure to free their carers the burden

#### **B.**

- a) 8
- b) 4
- c) 7
- d) 5
- e) 2

#### **C**

- 1) Most people in the Western world favor assisted suicide.
- 2) The law should reflect people’ will
- 3) he refused food and finally succumbed to pneumonia.
- 4) an incurable condition that leaves a patient aware but unable to move or talk.
- 5) Britain does not permit assisted suicide.
- 6) Britain does not permit assisted suicide.
- 7) some doctors say that it conflicts with their oath to “do no harm”.
- 8)



{ a) Many people object on moral or religious grounds.

b) some doctors say that it conflicts with their oath to “do no harm”

c) Helpless people may feel pressure to free their carers the burden }

9) to set up a robust system of counselling and psychiatric assessment, requiring the agreement of several doctors that a patient is in their right mind and proceeding voluntarily.

10) The Netherlands and Belgium legalized assisted suicide in 2001 and 2002, but only the latter has approved the practice for terminally ill children.

## D.

1. Many women are faced with the dilemma of choosing between work and family commitments
2. Painkillers were administered to the boy.
3. Ideally, someone with a **terminal** illness should at least have the right to work part-time as long as they are able
4. Animal welfare did not become a contentious issue until the late 1970s
5. The formerly robust economy has begun to weaken

6. The job wasn't giving him the breadth of experience he wanted
7. He is on the slippery slope to a life of crime.
8. The House of Representatives passed a new gun-control bill
9. He had even contemplated suicide
10. Don't let them bully you into working on Saturdays.
11. The government was determined to proceed with the election
12. The case against my client rests entirely on circumstantial evidence
13. And then there is our own body, our own **corporeal** instrument, which we're awfully proud of now
14. I looked after my father after he had a stroke.
15. These chemicals are lethal to fish

## Chapter 9

### Vocabulary Warm-up

1. **High** e
2. **gap in the market** a
3. **veterinary** h
4. **poppy** b
5. **crack down** g
6. **Recreational drug** c
7. **Lace** d
8. **Lure** f

#### A.

- 1) T
- 2) F
- 3) F
- 4) T
- 5) NG
- 6) F
- 7) NG
- 8) F

#### B.

- 1) a global reality: in much of the world, traditional mood-altering substances such as cocaine and heroin are in decline.
- 2) a pharmacopoeia of synthetic drugs

- 3) Its reports agrees with the changing trends in drug use.
- 4) Because of eradication efforts in Colombia and elsewhere squeezing supply.
- 5) In Europe much cocaine is now laced with levamisole, a cattle-deworming drug.
- 6) the drug may now be more popular than cocaine
- 7) the government has **committed**<sup>1</sup> itself to testing and regulating new drugs, rather than banning them.
- 8) in this country, addiction to the drug has been a problem since communist times

#### C.

1. These photographs capture the essence of working-class life at the turn of the century.
2. It is not a direct **stimulant**, like a shot of adrenaline Many women are faced with the dilemma of choosing between work and family commitments
3. User requirements have diversified over the years.
4. There is evidence that, in the kivas at least, **psychoactive** plants may have been ingested.

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<sup>1</sup> to do something wrong or illegal

5. The drug mimics the action of the body's own chemicals.
6. That **dealer** is now a stockbroker.
7. Trees are a renewable resource that when managed properly can **sustain** our needs indefinitely.
8. Slow sales have pushed down orders.
9. It is through other black kids that some **aspirations** are fostered and others snuffed out by stories of racialism.
10. DiCaprio became all the rage after starring in the film 'Titanic'.
11. The judge ordered seizure of his assets totalling £36,200 or Fraser would serve a further 18 months in jail.
12. Scarlet fever victims had to go to the isolation hospital.
13. It is this disorder of the human spirit that leads the sufferer to seek **mood-altering** substances or behaviors.
14. Many old herbal remedies have disappeared and been replaced by **synthetic** drugs.
15. craftspeople selling their wares

## Chapter 10

### Vocabulary Warm-up

1. **pollinate**                    **c**
2. **overturn**                    **f**
3. **make-believe**                **b**
4. **unconstitutionally** **h**
5. **rebuke**                        **a**
6. **Omnipotent**                 **g**
7. **Vital**                         **e**
8. **Collective**                  **d**

#### **A.**

**Answers may vary but it should be something in line with the following:**

- 1) When the Supreme Court makes a rule out of a question of a regular individual, there would be little doubt that America is a free country.
- 2) Because the decision was agreed upon by all made republicans very happy and the law professor of the white house very unhappy.
- 3) Because Obama cannot do much about human being improvement, he has made some contribution to the bees and bee keeping.

#### **B.**

- 1) To indicate freedom in the country in which everyone can question even president.
- 2) He appointed people to the board of a federal agency while the Senate was technically still in session.
- 3) Republicans were very happy and the law professor of the white house very unhappy.
- 4) He is the Speaker of the House of Representatives.
- 5) Plans to sue the president for overreaching his authority and for enforcing laws selectively.
- 6) Mr. Obama is the tyrant.
- 7) Presidents did indeed get much of what they wanted.
- 8) He faced fierce opposition from his own party.
9. He asked for more executive power.
10. A kind of presidential decree that is limited in scope and can easily be overturned by a successor.

#### **C.**

1. Granted, the music is not perfect, but the flaws are outweighed by the sheer joy of the piece.
2. The children have heaps of energy.

3. With hindsight, I should have seen the warning signs.
4. The story has received scant attention in the press.
5. The Emperor issued the decree repealing martial law.
6. Francis bypassed his manager and wrote straight to the director.
7. Fierce opposition get around the government's plans.
8. Bush got a significant boost in the final days before the **recess** from two votes in the House of Representatives.
9. A Pennsylvania state appeals court also has said a state airbag **lawsuit** can proceed despite federal safety rules.
10. Hopes of a peace settlement are beginning to fade.
11. She thumped the table with her fist.
12. It was a job in which she was able to call the shots.
13. Board members met in closed session.
14. It's yours for a one-off payment of only £200.
15. The country had long been ruled by tyrants.

## Chapter 11

### Vocabulary Warm-up

1. **multitask**                    **b**
2. **amalgam**                    **d**
3. **cognitive**                   **a**
4. **mortality**                   **e**
5. **stereotype**                 **c**

#### A.

- A. 5
- B. 4
- C. 3
- D. 1
- E. 2
- F. 11

#### B.

- 1) living standards and access to education
- 2) the part of the brain that does the thinking
- 3) factors such as greater employment opportunities, increased economic prosperity and better health.
- 4) regional development **index**.
- 5) it is linked to emotion.

6) Men.

7) Neither sex is thought dominant in category fluency.

8) linking them to a memory or imagined situation.

9. the results changed over time and by region.

10. the better developed a country, the higher the rate of increase in women's cognitive abilities.

#### C.

1. The police think the intruder got in through an unlocked window.
2. They rejected the sexual **stereotype** of blue for a boy and pink for a girl, and dressed their baby in other colors instead.
3. Some analysts speculated that jobs will be lost.
4. These **disparities** are matters of concern
5. History is an **amalgam** of fact and action.
6. The problem is especially serious for an **episodic** memory, which is a unique category that ties together a series of elements.
7. The report suggests that students need to improve their numeracy skills.
8. The movie shows the stark realities of life in the ghetto.

9. Paddy's words had a startling effect on the children.
10. They have **hitherto** been the most generally used in clinical trials.
11. The idea of doing our duty is deeply ingrained in most people.
12. Don't lie to her. She's bound to find out.
13. Another key set of **wired** bonds is that between adult males.
14. In fact, women at all ages spent proportionately more of their remaining **life expectancy** in residential care than men.
15. A recent initiative on recycling was extremely successful.

## Chapter 12

### Vocabulary Warm-up

1. **Debilitate**      **f**
2. **Six fold**      **h**
3. **Relentless**      **g**
4. **Audit**      **a**
5. **Chunk**      **c**
6. **Quota**      **b**
7. **Spiral**      **e**
8. **Bureaucracy**      **d**
9. **declutter**      **i**

#### **A.**

##### **Causes**

1. organizational complexity
2. meetings
3. e-mails

##### **Effects**

1. Lower productivity
2. Lower positive feelings

#### **B.**

- 1) Much of what we call management consists of making it difficult for people to work.
- 2) employees often have to negotiate a mass of clutter —from

bulging inboxes to endless meetings and long lists of objectives to box-tick.

3) manufacturers have battled successfully to streamline their factory floors and make them “lean”.

4) Boston Consulting Group

5) consulting firm

6) 15% of their time

7) external communications that managers receive has increased from about 1,000 a year in 1970 to around 30,000 today.

8) creates enough work for one and a half assistants.

9. They did far better if left to focus on their projects without interruption for a large chunk of the day, and had to collaborate with no more than one colleague.

10.

a. declutter regularly.

b. reduce internal complexity

11. a plan to cut the giant conglomerate’s overheads



12. a manufacturer it studied made savings equivalent to cutting 200 jobs by halving the default length of meetings to 30 minutes and limiting to seven the number of people who could attend.

### C.

1. The silence was occasionally punctuated by laughter.
2. The conference degenerated into a complete fiasco.
3. Their offices are in London so the overheads are very high.
4. Nobody contends that reforms and streamlining are not useful.
5. He was proud of his fully mechanized assembly line and wanted to show it off.
6. Just cut the crap and tell me what really happened.
7. An explosion of conflict last month left at least six people dead in the town.
8. Don't you have a decent jacket?
9. He fell heavily to the floor, his eyes bulging wide with fear.
10. Operating efficiency ratios show that Techno systems runs a lean operation, with all ratios above the industry averages.
11. We hope these regions will embrace democratic reforms.
12. Years of smoking have taken their toll on his health.

13. A vast American conglomerate has announced plans to buy the site at a cost of well over a billion dollars.

14. More often, we opted for the quick fix or the solution offered by the management guru of the month.

15. The government has failed to halt economic decline.

### D.

- 1) T
- 2) T
- 3) F
- 4) F
- 5) F
- 6) F
- 7) NG
- 8) T
- 9) T
- 10) F

## Chapter 13

### Vocabulary Warm-up

1. sidestep                    h
2. adjudicatory chamber      a
3. fleet                      b
4. stink                      f
5. bigwig                     g
6. smoking gun               e
7. infuriate                  d
7. tournament                c

#### **A.**

- a) S
- b) W
- c) W
- d) S
- e) S
- f) W
- g) W
- h) S
- i) W

#### **B.**

- 1) former FIFA vice-president.
- 2) to re-run the bidding process
- 3) FIFA's executive committee

- 4) bribery
- 5) to advise FIFA on how to clean up its act
- 6) on June 9th
- 7) in pursuit of the truth about evidence potentially related to the bidding process, including evidence collected from prior investigations
- 8) e-mails detailing lavish campaigning by Mohamed bin Hammam.
9. Mohamed bin Hammam is his own man; he and Qatar '22 are completely independent and separate.
10. e-mails as a possible "smoking gun".
11. Paris Saint-Germain
12. Adidas, Coca-Cola, Emirates, Hyundai, Sony and Visa

#### **C.**

- a) T
- b) F
- c) NG
- d) F

- e) T
- f) T
- g) F
- h) F

- 14. Bernstein was trying to explain his headline problems to Ruby when Gerstein strode past with a retinue of **aides**.
- 15. His regime was tarnished by human rights abuses.

## D.

1. Morgan is accused of illegally soliciting campaign contributions.
2. Upon taking office, Chavalit, a former army chief, **wooded** the military to try to shore up his political power.
3. He resigned after revelations about his affair.
4. The result gave the team an unassailable lead.
5. I told the children to put on their gym **kit** and go outside.
6. Perhaps he was viewed less as a courageous **whistle-blower** than as an irritating gad-fly.
7. He claimed the atomic theory of crystal shape was **unproven**.
8. Strip the beds and wash the sheets.
9. It also stated that Stans maintained a secret **slush fund** of cash in his office totaling at least \$ 350, 000.
10. The group is lobbying for a reduction in defence spending.
11. A committee will investigate allegations of racial discrimination.
12. They put in a bid for the house.
13. They stared at each other in dismay.

## Chapter 14

### Vocabulary Warm-up

1. veteran           g
2. crude            h
3. colossal         b
4. graft            a
5. conjecture      d
6. scale-up                 c
7. belie            e
8. Planetology    f

#### A.

1. Other forms of science apart from physics are compared to
2. Stamp collecting which is a hobby not to be taken seriously.

#### B.

- 1) all science is either physics or stamp collecting.
- 2) hard work of collecting observations
- 3) eight planets
- 4) in the galaxy.
- 5) planet with a mass somewhere between 0.7 and 1.4 times that of Earth, making it one of the lightest planets so far discovered.

6) planets intermediate in size between rocky Earth and gassy Neptune.

7) known as mini-Neptunes

8) because it has a mass somewhere between 0.7 and 1.4 times that of Earth.

9. from a handful of measurements of mass and radius.

10. by taking pictures of the planet directly, using a big space telescope like the Hubble, or the soon-to-be-launched James Webb.

11. their thin atmospheres, and consequently low atmospheric pressures

12. able to tell the dry bits of the planet from the wet ones.

#### C.

- a) F
- b) F
- c) F
- d) T
- e) F
- f) F
- g) T

## D.

1. There is a wealth of information available about pregnancy and birth.
2. Level above the cloud tops. • the group also looked for John Deere equipment in a 20-mile **radius**.
3. The union had openly flouted the law.
4. Just don't mention it – it's always been a sore point with him.
5. The region's heavy industry is still inefficient and moribund.
6. Within the **nucleus** an atomic nucleus is very small; less than 10 -15 meters in diameter.
7. The cell contained an iron bedframe bolted to the floor.
8. From beginning to end, each cycle of **boom** and slump lasts, Kondratiev argued, for about fifty years.
9. Lizzy walked around the edge of the field, taking care not to muddy her new shoes.
10. Dave snapped a picture of me and Sonia.
11. Their economy is on the edge of collapse.
12. A test satellite was launched from Cape Canaveral.
13. A separate room is reserved for smokers.
14. A lack of consensus about the aims of the project.
15. In this view, hot, insulated **mantle** wells up beneath a supercontinent, causing it to balloon upward.